Investing in the Future of Energy

BLUE MED PROGRAM OVERVIEW











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MOH – Strategic Pillars Guiding our Path Forward

Driving Growth and Change Across a Diverse, Multi-Energy Portfolio

Resilience

Sustainable Growth

Refining, Supply & Trading

Mobility and Retail

Renewable Energy

Alternative Fuels & Circular Economy



- Operational Efficiency and Flexibility
- Decarbonization
- Digitalization
- Diversification into Petrochemicals



- Enhanced Customer Value Proposition
- Electrification and emobility
- Lower Carbon Fuels



- Diversified Operational RES Portfolio
- Strong Pipeline for Organic Growth
- Expansion into New Technologies including Batteries and Storage





- Natural and Renewable Gas
- Hydrogen
- Advanced Biofuels

В



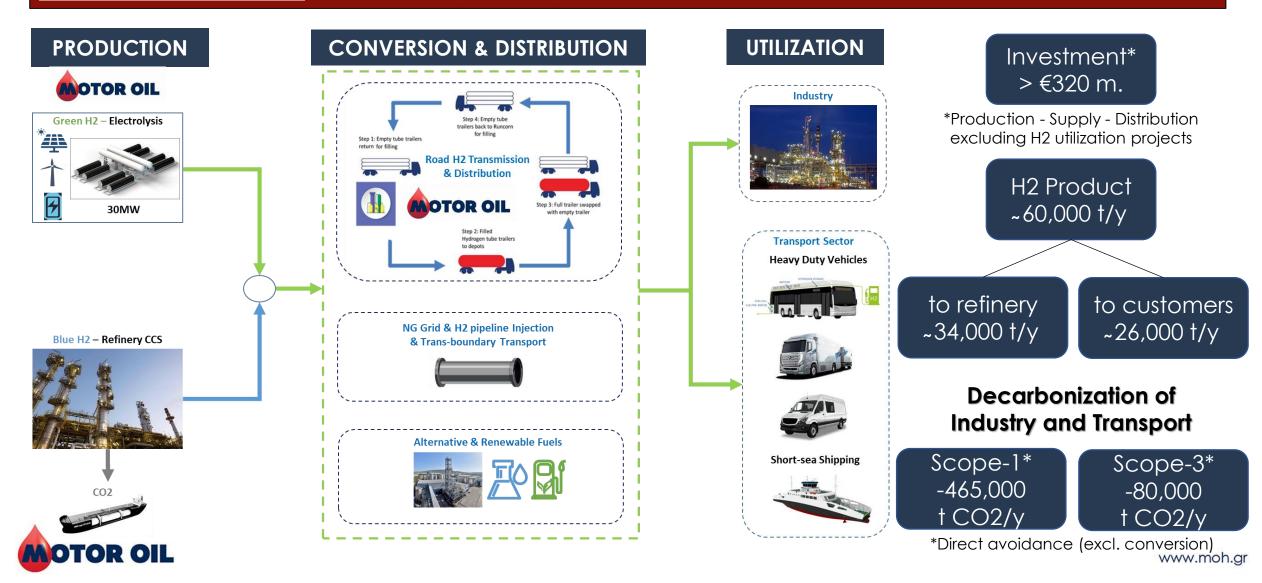
- Waste Management and Recycling
- Lubricants Recycling and Regeneration
- Biofuels Feedstock
 Development

Executing One of the Largest Energy Transition Programs in the Region of >€ 4.0bn by 2030



BLUE MED: The Path Towards a Low Carbon Energy Hub in East Med

Phased development of flexible, scalable and cost advantaged infrastructure for the production and distribution of <u>Renewable</u> <u>& Ultra-low Carbon Hydrogen</u> for use in industry and transport



BLUE MED: The Ecosystem & Value Chain

10 sub-Projects

- 2 Production
- 3 Distribution
- 5 HRS

11 Use Cases

- 4 Industrial Use Cases
- 5 Transport Use cases
- 2 Energy Use Cases

1 H2 Valley

- 26 partners
- 5 Countries
- 4 Pilots

7 Co-Funding Schemes

- 3 Horizon (2 granted/1 evaluat.)
- 2 CEF Transport (granted)
- 1 Innovation fund (in evaluation)
- 1 EIB Loan (granted)

CEEAG Framework*

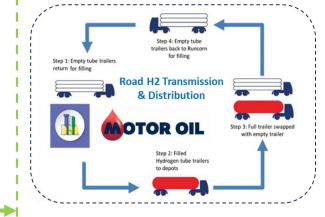
* Previously IPCEI candidate











NG Grid & H2 pipeline Injection & Trans-boundary Transport



Iternative & Renewable Fuels











Achieve Competitiveness by:

- 1. Value Chain Integration
- 2. Value Chain Innovation
- 3. Renewables Integration
- 4. Industrial Symbiosis
- 5. Targeted co-funding
- 6. Favourable policy framework

Achieve market penetration by:

- 1. Partnerships
- 2. Competitiveness & reliability
- 3. Market uptake incentives

Ongoing Hydrogen Projects & Approved Funding

2024 2025 2026

1. Trailer Filling Terminal

In Implementation



Project TRIERES (HORIZON)

 ✓ First step in creating a hydrogen ecosystem around the refinery
 (26 partners, 5 countries)

2. Hydrogen Refueling Stations

In Implementation



2 HRS Awarded (CEF Transport)

Supporting the development of H2
 fuelling stations in Akrata and Corinth
 (connecting Attica to Italian routes).

3. Electrolyzer 30 MW

In Engineering



Project EPHYRA (HORIZON)

- The biggest subsidy that Greece has received from Horizon Europe for Energy.
- ✓ Largest electrolyser in SE-Europe

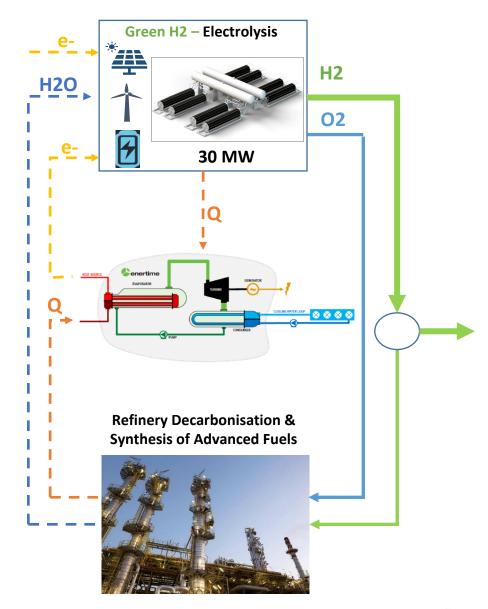


EPHYRA Project – HORIZON 2022

- ✓ Electrolysis system 30 MW
- ✓ Industrial Symbiosis:
 - ✓ Oxygen use at the refinery
 - ✓ Waste heat recovery for own-harvested energy
 - ✓ Non-fresh water (re-)use
- ✓ Energy Management & Digital twin of operations

EPHYRA will demonstrate the integration of a first-of-its kind renewable hydrogen production facility at industrial scale in Greece by employing an improved electrolysis technology at a scale of **30MW** to produce green hydrogen at the Motor Oil Hellas' Refinery.

The project will demonstrate the system's improved integration both within the industrial process plant and with associated renewable energy sources and its reliability of supply at the lowest possible cost of bulk renewable hydrogen.



Thank You

At Motor Oil Group we are moving responsibly towards a sustainable future. Shaping the future of energy.



